



## Executive Biography

### Denise R. Rutherford

President, 3M Japan Holdings G.K. & 3M Japan Limited  
Chairman, 3M Japan Products Limited  
(Managing Director, 3M Japan)



### Personal Data

**Date of Birth** April 4, 1962  
**Place of Birth** Buffalo, New York, U.S.A.  
**Education** Murray State University, B.S. – Chemistry and Mathematics, 1984  
Murray State University, M.S. – Chemistry, 1985  
Colorado State University, Ph.D. – Organic Chemistry, 1989  
**Office Address** 6-7-29, Kita-Shinagawa, Shinagawa-ku, Tokyo 141-8684 Japan

### 3M Career

10/2016 President, 3M Japan Holdings G.K.  
President, 3M Japan Limited  
Chairman, 3M Japan Products Limited

7/2015 Vice President, Greater China Area and Managing Director, 3M China

6/2013 Vice President, Latin America

4/2012 Vice President and General Manager, Aerospace and Aircraft Maintenance Division

9/2008 General Manager, Aerospace and Aircraft Maintenance Department

6/2004 Managing Director, 3M Belgium

1/2003 Technical director, Industrial Adhesives and Tapes Division

3/2001 Six Sigma Master Black Belt, Engineered Adhesives Division

4/2000 Laboratory Manager, Bonding Systems Division

5/1999 Technical Manager, 3M Bonding Systems Division

10/1997 Product Development Supervisor, Identification and Converter Systems Division

8/1995 Research specialist, 3M Industrial and Consumer Sector Research Laboratory

1/1995 Research Specialist, 3M Medical Products Laboratory

10/1989 Senior Research Chemist, Life Sciences Sector Materials Research Laboratory

10/2016